|  | Action Plan   |  |   |                                       |  |   | Connections   |  |
|--|---|--|---|---------------------------------------|--|---|---|--|
| Action Code  | ACTION  | What role will the service play? (Please click in the cell to select the relevant role by clicking on the drop down arrow) | Description (Target, Outcome, Critical Success Factors and Environmental Impacts)   | Due Date                              | Lead Officer   | If the action impacts on another service in terms of support/input, please specify below:   | Links to partnership<br>wide agendas:<br>- Community<br>Strategy<br>- Health and<br>Wellbeing |  |
| Corporate Priority: Prosperity Strapline: Improving the economic and social opportunities available to our communities |   |  |   |                                       |  |   |   |  |
| Deliver value for money and reduce our reliance on central government funding  |   |  |   |                                       |  |   |   |  |
| 14-FSSP01  | Implement the findings of the Member Performance Indicator (PI) Review, the Unit Cost Review and rollout the Covalent Dashboard module                                |  | Target: a) Basket of performance measures for 2014/15 updated and performance management processes in place to support collection and analysis. b) Implementation plan completed for Covalent Dashboard and all users active.  Outcome: a) SMART set of performance measures that are fit for purpose and relevant to support both the shared service and East Herts priorities. b) Robust and relevant performance management framework in place to enable greater openness, scrutiny and transparency and core business data.  Critical Success Factors: Systems in place to collect data. Availability of performance resources  Environmental Impacts: None identified. | 30 September 2013                     | Corporate Planning and<br>Performance Manager                        | All service areas   | None  |  |
| 14-FSSP02  | Further develop the Council's new Financial Systems following implementation  |  | Target: Identify budgets to responsible officers, production of targeted management information to support decision making and provision of further user training / support Outcome: Enhanced business processes and financial management Critical Success Factors: Availability of staff resources Environmental Impacts: Potential reduction in hard copy reports   | 31 March 2015                         | Accountancy Manager  | None  | None  |  |
| 14-FSSP03  | Production of 2013/14 (IFRS) compliant annual accounts, having regard to the 2013 code and in particular arrangements relating to the localisation of business rates. |  | Target: Produce 2013/14 accounts in line with statutory timescales  Outcome: Unqualified external audit report  Critical Success Factors: Availability of key staff resources, corporate input in a timely manner  Environmental Impacts: None identified   | 30 June 2014 and 30<br>September 2014 | Head of Financial Support<br>Services (FSS) / Accountancy<br>Manager | All Heads of Service<br>to meet deadlines in<br>line with the closure<br>of accounts process<br>and respond to<br>requests for<br>information in a<br>timely fashion. | None  |  |
| 14-FSSP04  | Review arrangements for monitoring key financial indicators following changes in Government funding arrangements  |  | Target: review data collection / monitoring arrangements for NNDR, Council tax base / CTS and New Homes Bonus Outcome: Enhanced financial forecasting within MTFP Critical Success Factors: Availability of staff resources Environmental Impacts: None Identified  | 30 September 2014                     | Principal Accountant   | Support from Head<br>of Revenues and<br>Benefits Shared<br>Service  | None  |  |
| 14-FSSP05  | Provide Support for the development of the Council's Treasury Management Strategy regarding potential property related investment.                                    | Wallagel   | Target: provide financial input and support to developing proposals for property investment Outcome: Enhanced financial returns Critical Success Factors: Availability of staff resources Environmental Impacts: Possible depending on potential options  | In line with corporate timescales     | Head of Finance and<br>Performance / Principal<br>Accountant         | Asset Management staff  | None  |  |